

City of Rock Rapids, Iowa
Fiscal Years 2025 - 2029
Capital Improvement Program

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City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program
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CITY OF ROCK RAPIDS, IOWA
FY 2025-2029 CAPITAL IMPROVEMENT PROGRAM
ADMINISTRATIVE SUMMARY

Objectives

The Capital Improvement Program (CIP) is a five-year plan to provide and maintain equipment and public facilities for the citizens and businesses of Rock Rapids, balanced against the availability of resources. The CIP is not a legal document or a commitment that obligates any current or future City Council to complete any of the projects contained therein. It rather provides an indication of the projects that might be completed, when they might be accomplished, and how they could be funded.

For the City Council and administrative staff, the CIP functions as tool that links development plans with available and projected financial resources. This involves prioritizing and scheduling projects, along with identifying specific financial resources for each project, to ensure that the necessary resources will be available for completion of those projects. The CIP clearly presents trade-offs that may occur in assigning priorities, and it facilitates financial and community planning, to incur debt only as needed and to adjust for changes in economic conditions.

For the general public, the CIP serves as a valuable information source. By identifying projects and timelines for the next five years, the CIP provides ongoing opportunity for comment and preparation, and it helps to prevent surprises. If someone has concerns, the CIP allows time for discussion, or if necessary, revision or change of plans. The CIP facilitates open government by making public the intentions of the City Council concerning capital investment and expenditure of public funds.

The CIP provides a long-term perspective that facilitates continuity and helps to prevent haphazard investment in capital projects that lack either adequate planning or public support. In addition, while City Councils and/or staff sometimes turn over, the CIP helps to bring incoming members up to date without having to start over. If a new member, or public citizen, inquires as to why a certain project is underway, the CIP provides documentation that financing and justification have been addressed.

Capital projects are different from operating budgets, as they often represent large financial commitments that may last several fiscal cycles. The CIP is prepared with the following elements:

- Identifying needs, utilizing comprehensive plans, strategic plans, goal-setting and public input;
- Determining the specific projects or equipment items for repair, maintenance, replacement or new acquisition / construction;
- Recognizing the revenue sources that need to be utilized to finance the planned projects;
- Projecting need for future debt issuance and the ability to plan for the issuance.

Process

The CIP is a planning document that can be revised at any time. At a minimum, it is updated on an annual basis to ensure that the Plan reflects the most current proposed projects and projected financial resources. Projects that are completed are removed from the plan and new projects are added. All projects are reviewed for current budget estimates and timing to ensure continuing feasibility and affordability.

All projects are ranked according to the following scale:

Priority 1: Imperative (Must-do) – Projects that cannot reasonably postponed in order to avoid harmful or otherwise undesirable consequences.

- a) Corrects a condition dangerous to public health or safety, or
- b) Satisfies a legal obligation, or
- c) Alleviates an emergency services disruption or deficiency, or
- d) Prevents irreparable damage to a valuable public facility

Priority 2: Essential (Should-do) – Projects that address clearly demonstrated needs or objectives.

- a) Rehabilitates or replaces on obsolete public facility or attachment thereto, or
- b) Stimulates economic growth and private capital investment, or
- c) Reduces future operating and maintenance costs, or
- d) Leverages available state or federal funding

Priority 3: Important (Could-do) – Projects that benefit the community but may be delayed without detrimental effects to basic service.

- a) Provides a new or expanded level of service, or
- b) Promotes intergovernmental cooperation, or
- c) Reduces energy consumption, or
- d) Enhances cultural or natural resources

Priority 4: Desirable (Other year) – Desirable projects that are not included within the five-year program because of funding limitation. These projects will not show within this document, but are held in reserve for future consideration.

Priority 5: Ongoing – Projects that are of an ongoing nature, either purchased / performed annually or on a regular schedule.

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program
Policy Guidelines

1. Time Frame - Capital Improvement Program (CIP) budget shall consist of five years of proposed projects. The first year of the CIP will be included in the adoption of the annual budget.
2. Items to be included in the CIP - Any item or capital project with an estimated useful life of five years or more and an estimated cost of \$25,000 or more.
3. Citizen Participation - Pursuant to Section 384.15(3) of the Code of Iowa, the City shall conduct a public hearing prior to the adoption of a Capital Improvement Program.
4. Consistency with General Plan - Prior to adoption of the annual budget, the City Planning and Zoning Commission shall review the CIP for conformance with the general plan for development of the City as a whole.
5. Operation and Maintenance Priorities - Expenditures should be concentrated on renovating and maintaining existing facilities to preserve prior community investment and where possible, to reduce maintenance and operating costs. In prioritizing projects among fiscal years, the highest priority should be given to projects which protect the health and safety of the citizens, maintain or improve the ability of the City to support economic activity, sustain the City's infrastructure and lead to an operating budget savings. Projects which have the highest probability of future construction cost increases or which reduce the City's potential liability should be considered first.
6. Unbudgeted Capital Improvement Projects - The City's policy maintains that no capital project should be presented to the Council which has not previously been programmed in the CIP. Exceptions to this policy include economic development projects, compliance issues or emergency projects that arise during the fiscal year.
7. Economic Development - Capital improvement projects shall be used to encourage economic development.
8. New Facilities - Facilities whose construction would result in new or substantially increased operating costs will be considered only when their necessity has been demonstrated and when operating cost estimates and plans for these operating costs have been developed.
9. Debt Capacity Reserve - The City strives to maintain general obligation bonding reserve of at least 25 percent of the constitutional capacity as stated in Article XI, Section 3 of the Constitution of the State of Iowa.
10. Debt Financing - The City will confine long-term borrowing to capital improvements or projects which cannot be financed from current revenues. Projects financed by issuing bonds will be paid back within a period not to exceed the expected useful life of the project.

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Schedule of Bonded Indebtedness and Debt Capacity								
Fiscal Year	Outstanding Debt Subject to Legal Debt Limit (1)					Debt Capacity (2)		
	Debt Activity During Fiscal Year				Applicable to Legal Limit	Total Capacity	75% Threshold	Available Capacity
	Beginning	Issued	Retired	Ending				
15	\$ 2,980,000	\$ -	\$ 390,000	\$ 2,590,000	\$ 2,980,000	\$ 6,491,310	\$ 4,868,483	\$ 1,888,483
16	2,590,000	513,220	1,020,000	2,083,220	3,103,220	6,601,535	4,951,151	1,847,931
17	2,083,220	3,300,000	440,000	4,943,220	5,383,220	6,754,134	5,065,601	(317,620)
18	4,943,220	-	963,220	3,980,000	4,943,220	6,951,147	5,213,360	270,140
19	3,980,000	-	450,000	3,530,000	3,980,000	7,495,126	5,621,345	1,641,345
20	3,530,000	2,150,000	410,000	5,270,000	5,680,000	7,607,020	5,705,265	25,265
21	5,270,000	-	405,000	4,865,000	5,270,000	8,111,853	6,083,890	813,890
22	4,865,000	-	410,000	4,455,000	4,865,000	8,286,193	6,214,645	1,349,645
23	4,455,000	-	410,000	4,045,000	4,455,000	9,121,649	6,841,237	2,386,237
24	4,045,000	-	405,000	3,640,000	4,045,000	9,431,476	7,073,607	3,028,607
25	3,640,000	-	490,000	3,150,000	3,640,000	12,097,339	9,073,004	5,433,004
26 Est	3,150,000	-	490,000	2,660,000	3,150,000	12,339,286	9,254,464	6,104,464
27 Est	2,660,000	2,000,000	490,000	4,170,000	4,660,000	12,586,071	9,439,554	4,779,554
28 Est	4,170,000	-	490,000	3,680,000	4,170,000	12,837,793	9,628,345	5,458,345
29 Est	3,680,000	-	490,000	3,190,000	3,680,000	13,094,549	9,820,912	6,140,912

(1) Debt applicable to legal limit represents principal outstanding as of the beginning of the fiscal year or issued during the fiscal year.

(2) Debt capacity is limited to 5.00% of actual valuation, which is projected conservatively assuming 2.000% growth.

Historical 100% (Actual) Valuation Growth		
1/1/2018	152,140,397	
1/1/2019	162,237,052	6.636%
1/1/2020	165,723,851	2.149%
1/1/2021	182,432,987	10.083%
1/1/2022	188,629,519	3.397%
1/1/2023	241,946,775	28.266%
Average		10.106%

CAPITAL PROJECTS BUDGET SUMMARY

	Projected FY-2025	Projected FY-2026	Projected FY-2027	Projected FY-2028	Projected FY-2029	
01 Infrastructure Projects						01
02 Beginning Balance	\$ 1,187,888	\$ 1,072,888	\$ 570,388	\$ 1,950,388	\$ 230,388	02
03 Revenues						03
04 Gross Bond Proceeds		\$ -	\$ 2,000,000	\$ -	\$ -	04
05 Deduct Costs of Issuance		-	(80,000)	-	-	05
06 Net Bond Proceeds	\$ -	\$ -	\$ 1,920,000	\$ -	\$ -	06
07 TIF Bond Interest		-	(60,000)	(60,000)	(60,000)	07
08 Utility Reimbursements	-	-	-	400,000	-	08
09 Special Assessments	-	-	15,000	15,000	15,000	09
10 Interest	-	-	30,000	-	-	10
11 LCRF Grants	-	-	-	250,000	-	11
12 Federal Grants	-	750,000	-	-	-	12
13 State Grant	300,000	412,500	-	-	-	13
14 Transfer General Reserves	-	-	-	-	-	14
15	-	-	-	-	-	15
16 Total Revenues	\$ 300,000	\$ 1,162,500	\$ 1,905,000	\$ 605,000	\$ (45,000)	16
17 Expenditures						17
18 East Street Bridge	50,000	-	-	-	-	18
19 North 2nd Ave Bridge	250,000	750,000	-	-	-	19
20 Downtown Marshall St.	-	-	250,000	1,550,000	-	20
21 Airport Improvements	-	550,000	-	-	-	21
22 Stormwater Projects	40,000	40,000	-	-	-	22
23 Sanitary Sewer Rehab	25,000	25,000	25,000	25,000	25,000	23
24 Replace 1999 Freightliner	-	-	-	500,000	-	24
25 South Bradley	-	-	-	-	-	25
26 Carroll St. 1st-3rd Ave	-	-	-	-	-	26
27 Sweeper	-	250,000	-	-	-	27
28 Grader	-	-	-	200,000	-	28
29 Loader	-	-	200,000	-	-	29
30 Streets	50,000	50,000	50,000	50,000	50,000	30
31 Carroll St. 7th-9th Ave	-	-	-	-	-	31
32 Overlay Projects	-	-	-	-	-	32
33 Fire Department Expansion	-	-	-	-	-	33
34 Downtown Northside	-	-	-	-	-	34
35 Total Expenditures	415,000	1,665,000	525,000	2,325,000	75,000	35
36 Ending Balance	\$ 1,072,888	\$ 570,388	\$ 1,950,388	\$ 230,388	\$ 110,388	36
37 Trail Projects						37
38 Beginning Balance	\$ 73,560	\$ 73,560	\$ 73,560	\$ 73,560	\$ 73,560	38
39 Revenues						39
40 Grants / Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	40
41 Transfer from L.O.S.T.	40,000	80,000	80,000	80,000	80,000	41
42 Total Revenues	\$ 40,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	42
43 Expenditures						43
44	\$ -	\$ -	\$ -	\$ -	\$ -	44
45 Other Trail Projects	40,000	80,000	80,000	80,000	80,000	45
46 Total Expenditures	\$ 40,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	46
47 Ending Balance	\$ 73,560	\$ 73,560	\$ 73,560	\$ 73,560	\$ 73,560	47
48 Totals						48
49 Beginning Balance	\$ 1,261,448	\$ 1,146,448	\$ 643,948	\$ 2,023,948	\$ 303,948	49
50 Revenues	340,000	1,242,500	1,985,000	685,000	35,000	50
51 Expenditures	(455,000)	(1,745,000)	(605,000)	(2,405,000)	(155,000)	51
52 Ending Balance	\$ 1,146,448	\$ 643,948	\$ 2,023,948	\$ 303,948	\$ 183,948	52

City of Rock Rapids, Iowa
 FY 2025-2029 Capital Improvement Program
 Financial Reconciliation - All Projects

		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
01	Sources of Funds						01
02	Series 2019 G.O. Bonds	\$ 1,187,888	\$ -	\$ -	\$ -	\$ -	02
03	Series 2027 G.O. Bonds	-	-	2,000,000	-	-	03
04	Series 20__ G.O. Bonds	-	-	-	-	-	04
05	Utility Reimbursements	-	-	-	400,000	-	05
06	Special Assessments	-	-	15,000	15,000	15,000	06
07	Interest	-	-	30,000	-	-	07
08	Federal Grant - Bridge	-	750,000	-	-	-	08
10	State IDOT Grant	300,000	412,500	-	-	-	10
11	Trans from LOST / General	-	-	-	-	-	11
12	LCRF Grant	-	-	-	250,000	-	12
13	Subtotal - Capital Proj Fund	\$ 1,487,888	\$ 1,162,500	\$ 2,045,000	\$ 665,000	\$ 15,000	13
14	General Fund Eqpt Reserve	-	45,000	60,000	-	60,000	14
15	Road Use Tax Eqpt Reserve	-	-	-	-	-	15
16	Total Sources of Funds	\$ 1,487,888	\$ 1,207,500	\$ 2,105,000	\$ 665,000	\$ 75,000	16
17	Uses of Funds						17
18	East Street Bridge	\$ 50,000	\$ -	\$ -	\$ -	\$ -	18
19	North 2nd Avenue Bridge	250,000	750,000	-	-	-	19
20	Downtown Marshall St	-	-	250,000	1,550,000	-	20
21	Airport Improvements	-	550,000	-	-	-	21
22	Stormwater Projects	40,000	40,000	-	-	-	22
23	Sanitary Sewer Rehab	25,000	25,000	25,000	25,000	25,000	23
24	Replace 99/03 Freightliner	-	-	-	500,000	-	24
25	Elgin Pelican Sweeper	-	250,000	-	-	-	25
26	Replace Cat 140H Grader	-	-	-	200,000	-	26
27	Replace Cat 926M Loader	-	-	200,000	-	-	27
28	Street Projects	50,000	50,000	50,000	50,000	50,000	28
29	Stormwater Projects	-	-	-	-	-	29
30	Carroll St. 1st-3rd Ave	-	-	-	-	-	30
31	Trail Projects	40,000	80,000	80,000	80,000	80,000	31
32	Subtotal - Capital Proj Fund	\$ 455,000	\$ 1,745,000	\$ 605,000	\$ 2,405,000	\$ 155,000	32
33	Replace two JD Mowers	-	60,000	-	60,000	-	33
36	Genesis Jaws of Life	-	-	-	45,000	-	36
38	Total Uses of Funds	\$ 455,000	\$ 1,805,000	\$ 605,000	\$ 2,510,000	\$ 155,000	38

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: East Street Bridge Replacement **Total Cost:** \$1,750,000
Start Date: April, 2023 **Priority:** 2d - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2019 G.O. Bonds	\$ -	\$ -	\$ -	\$ -	\$ -
County Reimbursements	-	-	-	-	-
State Grant	50,000	-	-	-	-
Utility Reimbursement	-	-	-	-	-
Total Revenues	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Construction	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Engineering/Legal/Admn	-	-	-	-	-
Total Expenditures	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Description: Replacement of existing East Street Bridge over Tom Creek with new Continuous Concrete Slab Bridge.

Justification: Existing bridge was built in 1956 and is structurally deficient with estimated remaining life of two years.

CIP Comments: This project is funded in part by a federal grant of \$1 million plus major participation by Lyon County and is not assessable to abutting property owners.

Effect on Operating Budget: Positive effect on operating budget by eliminating the need for patching of asphalt surface.

Relationship to Strategic Plan: Consistent with specific goal of replacing asphalt with concrete.

Scoring Matrix:

Strategic Plan	2	Public Benefit	1	Econ Development	0
Mandates	2	Coordination	0	Feasibility	1
Services	1	Efficiency	0	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: North 2nd Ave. Bridge Replacement **Total Cost:** \$1,000,000
Start Date: May, 2025 **Priority:** 2d - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2027 G.O. Bonds	\$ -	\$ -	\$ -	\$ -	\$ -
State Grant	250,000	750,000	-	-	-
County Reimbursement	-	-	-	-	-
Total Revenues	\$ 250,000	\$ 750,000	\$ -	\$ -	\$ -
Construction	\$ 150,000	\$ 750,000	\$ -	\$ -	\$ -
Engineering/Legal/Admn	100,000	-	-	-	-
Total Expenditures	\$ 250,000	\$ 750,000	\$ -	\$ -	\$ -

Description: Replacement of existing North 2nd Ave. Bridge at the entrance of Island Park with new Continuous Concrete Slab Bridge.

Justification: Existing bridge was built in 1900 and is structurally deficient with estimated remaining life of three years and down graded from 10T to 3T.

CIP Comments: This project is funded in part by a federal grant of \$1 million and is not assessable to abutting property owners.

Effect on Operating Budget: Positive effect on operating budget by eliminating the need for patching of asphalt surface.

Relationship to Strategic Plan: Consistent with specific goal of replacing asphalt with concrete.

Scoring Matrix:

Strategic Plan	2	Public Benefit	1	Econ Development	0	
Mandates	2	Coordination	0	Feasibility	1	
Services	1	Efficiency	0	Opportunity Cost	1	
					TOTAL SCORE	8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Downtown Marshall Street Reconstruction **Total Cost:** \$1,800,000
Start Date: May, 2026 **Priority:** 2a - Essential **CIP Score:** 13

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2027 G.O. Bonds	\$ -	\$ -	\$ 235,000	\$ 1,105,000	\$ -
Special Assessments	-	-	15,000	15,000	-
Utility Reimbursement	-	-	-	400,000	-
Interest	-	-	-	30,000	-
Total Revenues	\$ -	\$ -	\$ 250,000	\$ 1,550,000	\$ -
Construction	\$ -	\$ -	\$ 150,000	\$ 1,400,000	\$ -
Engineering/Legal/Admn	-	-	100,000	150,000	-
Total Expenditures	\$ -	\$ -	\$ 250,000	\$ 1,550,000	\$ -

Description: Removal and replacement of all streets, sidewalks, street lighting and underground infrastructure on Marshall St from Main St. to South 3rd Ave. and approximately 70+/- feet on 2nd Ave. in front of REC.

Justification: Existing street and infrastructure is obsolete and deteriorated.

CIP Comments: Approximately \$150,000 will be assessed to abutting property owners, payable over 10 years.

Effect on Operating Budget: Some positive effect on operating budget by eliminating the need for patching of asphalt surface and reduced wear and tear on snow removal equipment.

Relationship to Strategic Plan: Project is specified within the strategic plan and meets multiple goals.

Scoring Matrix:

Strategic Plan	4	Public Benefit	2	Econ Development	1
Mandates	0	Coordination	1	Feasibility	1
Services	1	Efficiency	1	Opportunity Cost	2
TOTAL SCORE					13

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Airport Improvements **Total Cost:** \$550,000
Start Date: July, 2025 **Priority:** 2d - Essential **CIP Score:** 5

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
State IDOT Grant	\$ -	\$ 412,500	\$ -	\$ -	\$ -
Series 2019 G.O. Bonds	-	137,500	-	-	-
	-	-	-	-	-
Total Revenues	\$ -	\$ 550,000	\$ -	\$ -	\$ -
Construction	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Engineering	-	50,000	-	-	-
Total Expenditures	\$ -	\$ 550,000	\$ -	\$ -	\$ -

Description: Replacement of electrical infrastructure and lighting along airport runway.

Justification: Existing system is deteriorated and inefficient. Newer lighting would improve visibility, safety and reliability.

CIP Comments: This project is to be funded at 75 percent by state grant from Iowa Department of Transportation and is not assessable to abutting property owners or users.

Effect on Operating Budget: Some positive effect on operating budget by replacement of obsolete lighting with more efficient lighting.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	1	Econ Development	0
Mandates	0	Coordination	0	Feasibility	1
Services	1	Efficiency	0	Opportunity Cost	1
TOTAL SCORE					5

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Stormwater Improvements - Highways/City Streets **Total Cost:** \$120,000
Start Date: May, 2021 **Priority:** 2a - Essential **CIP Score:** 10

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2019 G.O. Bonds	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -
TIF Reimbursements	-	-	-	-	-
Interest	-	-	-	-	-
Total Revenues	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -
Reimbursement to IDOT	\$ 40,000	\$ 40,000		\$ -	\$ -
Construction	-	-	-	-	-
Total Expenditures	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -

Description: Reimbursement of \$120,000, over a three-year period, to IDOT for manhole & intake adjustments in conjunction with 2021 pavement planing and grooving project on Hwy 9 and 75 within city limits. Repair/Replace manholes and intakes on city streets that are not being replaced.

Justification: Existing system deteriorated and needs repairs. Economies of scale obtained by combining with IDOT Highway planing and grooving project.

CIP Comments: This project is performed at City cost and is not assessable to abutting property owners.

Effect on Operating Budget: Some positive effect on operating budget by eliminating the need for repair on an as-needed basis.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	1	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	2
				TOTAL SCORE	10

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Sanitary Sewer Rehabilitation **Total Cost:** \$125,000
Start Date: Annual **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2019 G.O. Bonds	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -
Series 2027 G.O. Bonds	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
Interest	-	-	-	-	-
Total Revenues	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Cleaning / Televising	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Engineering/Legal/Admn	-	-	-	-	-
Total Expenditures	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

Description: Project consists of cleaning and televising sanitary sewer mains in preparation for, and followed by, eventual relining project.

Justification: Purpose of project is employ a comparatively cost-effective alternative to complete replacement of dilapidated, but repairable, sewer mains.

CIP Comments: This project is performed at City cost and is not assessable to abutting property owners.

Effect on Operating Budget: Completed project would help to reduce costs for emergency work caused by infiltration of stormwater into sanitary sewer system.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	1	Econ Development	0
Mandates	0	Coordination	1	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Replace 1999 Freightliner **Total Cost:** \$500,000
Start Date: July, 2027 **Priority:** 1c - Imperative **CIP Score:** 9

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2024 G.O. Bonds	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund Reserves	-	-	-	250,000	-
Donation	-	-	-	250,000	-
	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Purchase of Equipment	\$ -	\$ -	\$ -	\$ 500,000	\$ -
	-	-	-	-	-
	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Description: Replace 1999 Freightliner Pumper/Tanker Fire Truck.

Justification: Equipment to be replaced is 29 years old; Newer equipment is more dependable with updated technology; Needed for emergency fire protection.

CIP Comments: Purchase of this item is covered by General Fund Fire Department Reserves and LCRF grant.

Effect on Operating Budget: Minimal decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	2
TOTAL SCORE					9

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Replace Elgin Pelican Sweeper **Total Cost:** \$250,000
Start Date: July, 2025 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2019 G.O. Bond	\$ -	\$ 250,000	\$ -	\$ -	\$ -
Road Use Tax Eqpt Reserve	-	-	-	-	-
Total Revenues	\$ -	\$ 250,000	\$ -	\$ -	\$ -
Purchase of Equipment	\$ -	\$ 250,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Total Expenditures	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Description: Replace 2016 Elgin Pelican Street Sweeper.

Justification: Equipment to be replaced is 10 years old and requires increasingly frequent repairs.

CIP Comments: Purchase of this item is covered by G.O. Bonds.

Effect on Operating Budget: Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0	
Mandates	0	Coordination	0	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	1	
					TOTAL SCORE	8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Replace Cat 140H Motor Grader **Total Cost:** \$200,000
Start Date: July, 2027 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
General Fund Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Series 2019 G.O. Bonds	-	-	-	200,000	-
Total Revenues	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Purchase of Equipment	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Total Expenditures	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Description: Replace 1997 Cat 140H Motor Grader.

Justification: Equipment to be replaced is 30 years old, was purchased used 20 years ago, and requires increasingly frequent repairs. Needed for snow removal.

CIP Comments: Purchase of this item is covered by G.O Bonds.

Effect on Operating Budget: Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Replace Cat 926M Wheel Loader **Total Cost:** \$200,000
Start Date: July, 2026 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
General Fund Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Series 2019 G.O. Bonds	-	-	200,000	-	-
Total Revenues	\$ -	\$ -	\$ 200,000	\$ -	\$ -
Purchase of Equipment	\$ -	\$ -	\$ 200,000	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Description: Replace 2016 Cat 926M Wheel Loader.

Justification: Equipment to be replaced is 10 years old and requires increasingly frequent repairs. Is used year around for snow removal, tree dump maintenance, loading gravel, and other miscellaneous jobs.

CIP Comments: Purchase of this item is covered by G.O Bonds.

Effect on Operating Budget: Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Replace Front Mount Mowers **Total Cost:** \$120,000
Start Date: March, 2027 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
General Fund Eqpt Reserve	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000
Road Use Tax Eqpt Reserve	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000
Purchase of Equipment	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000
	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000

Description: Replace two 2016 JD 1570 Front Mount Mowers in 2026 and two 2018 JD 1570 mowers in 2028.

Justification: Equipment to be replaced is 10 years old and requires increasingly frequent repairs; Needed for maintaining City's large quantity of open / green space.

CIP Comments: Purchase of this item is covered by annual transfer from operating funds into equipment reserve fund.

Effect on Operating Budget: Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Genesis Jaws of Life **Total Cost:** \$45,000
Start Date: July, 2025 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
General Fund Eqpt Reserve	\$ -	\$ 45,000	\$ -	\$ -	\$ -
Road Use Tax Eqpt Reserve	-	-	-	-	-
Total Revenues	\$ -	\$ 45,000	\$ -	\$ -	\$ -
Purchase of Equipment	\$ -	\$ 45,000	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ 45,000	\$ -	\$ -	\$ -

Description: Replace 2012 Genesis Jaws of Life.

Justification: Equipment to be replaced is 15 years old with obsolete technology; Needed for emergency services.

CIP Comments: Purchase of this item is covered by annual transfer from operating funds into equipment reserve fund.

Effect on Operating Budget: Possible decrease in operating costs due to higher performance and increased efficiency of new equipment.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	2	Econ Development	0	
Mandates	0	Coordination	0	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	1	
					TOTAL SCORE	8

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Comprehensive Trail Development **Total Cost:** \$360,000
Start Date: July, 2024 **Priority:** 3d - Important **CIP Score:** 9

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Federal Grant / IDOT	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer From L.O.S.T	40,000	80,000	80,000	80,000	80,000
	-	-	-	-	-
Total Revenues	\$ 40,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Construction	\$ 40,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Engineering/Legal/Admn	-	-	-	-	-
	-	-	-	-	-
Total Expenditures	\$ 40,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000

Description: Incremental growth of trail system, resulting in completion of comprehensive trail that connects various areas of the City.

Justification: Trails afford recreation opportunities that are nearly all-inclusive, without respect to age, physical condition or economic circumstances.

CIP Comments: This project is funded entirely by a transfer of funds from Local Option Sales Tax.

Effect on Operating Budget: Long-term moderately negative effect due to the fact that trails need some, although minimal, maintenance.

Relationship to Strategic Plan: Consistent, meeting at least one specific goal.

Scoring Matrix:

Strategic Plan	2	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	1	Feasibility	1
Services	2	Efficiency	0	Opportunity Cost	1
TOTAL SCORE					9

City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program

Project Name: Street Repair **Total Cost:** \$250,000
Start Date: Annual **Priority:** 2a - Essential **CIP Score:** 8

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2019 G.O. Bonds	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -
Series 2027 G.O. Bonds	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
Total Revenues	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Unknown Repair	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Engineering/Legal/Admn	-	-	-	-	-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Description: Project consists of repairing streets as needed frost boils, cracking, and pot hole repairs. Some instances may require engineering.

Justification: Purpose of project is employ a comparatively cost-effective alternative to complete replacement of dilapidated, but repairable, sewer street.

CIP Comments: This project is performed at City cost and is not assessable to abutting property owners and is covered by G.O. Bonds.

Effect on Operating Budget: Completed project would help to reduce costs for emergency work.

Relationship to Strategic Plan: Consistent but not specifically identified.

Scoring Matrix:

Strategic Plan	1	Public Benefit	1	Econ Development	0	
Mandates	0	Coordination	1	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	1	
					TOTAL SCORE	8

**City of Rock Rapids, Iowa
FY 2025-2029 Capital Improvement Program
Criteria List and Scoring Matrix**

Criteria	Scores			
	0	1	2	4
Consistency with Strategic Plan	Project is inconsistent with City's strategic and comprehensive plan	Project is consistent with the City's strategic plan and comprehensive plan but not specifically identified	Project is consistent with the City's strategic plan and comprehensive plan meeting at least one specific goal	Project is specified within the comprehensive plan and/or the strategic plan of the City meeting multiple goals
Health/Safety/ Legal Mandates or Contractual Obligations	Project is not mandated	Project would indirectly address anticipated mandates, other requirements or agreements	Project would address anticipated mandates, other legal requirements, or interlocal agreements	Project required by federal, state or local mandates, grants, court orders and judgements; required as part of interlocal agreement
Maintains or Improves Services	Project not related to maintaining an existing standard of service	Project would maintain existing standard of service	Project would address deficiencies or problems with existing services; would establish new service	
Public Benefit/ Demand	Project would benefit a small percentage of citizens/ particular neighborhood/area - No public support	Project would benefit a large percentage of citizens/many neighborhoods/areas - Is needed but lacks strong public support	Project would benefit all of the citizens/neighborhoods/areas - Has strong public support	
Coordination with Other Projects	Project does not coordinate with other projects in the CIP or those underway	Project linked to other projects in the CIP already underway but not essential to their completion	Project is essential to the success of other projects identified in CIP or already underway	
Efficiency of Service or Impact on Operating Budget	Project would have no impact on the efficiency of services	Project would result in savings by eliminating obsolete or inefficient facilities	Project would result in significant savings by increasing the efficiency of the performance of a service or reducing the ongoing cost of a service or facility	
Economic Development	Project would have no impact on capital investment, the tax base, valuation, or job opportunities	Project would likely stimulate future investment in capital but cannot identify specific investment currently	Project would directly result in capital investment, increased tax base, increased valuation, or improved job opportunities	Project would have substantial impact or be an approved development agreement
Feasibility of Project	Project is unable to proceed due to obstacles (land acquisition, easements, approval requirements)	Minor obstacles exist, project is not entirely ready to proceed	Project is entirely ready to proceed, no obstacles (land acquisitions or easements, approvals required, etc) exist	
Opportunity Cost	If deferred, the increase in project costs would be less than the rate of inflation	If deferred, the increase in project costs would be equal to the rate of inflation	If deferred, the increase in project costs would be greater than the rate of inflation	