

City of Rock Rapids, Iowa  
Fiscal Years 2027 - 2031  
Capital Improvement Program

Adopted:

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program  
Table of Contents

Administrative Summary	3
Process	4
Policy Guidelines	5
Bonded Indebtedness and Debt Capacity	6
Capital Projects Budget Summary	7
Financial Reconciliation - All Projects	8
North 2nd Avenue Bridge Replacement	9
TIF Project: Intersection/Housing Development	10
Sanitary Sewer Rehabilitation	11
North Boone Lift Station	12
Boone Street Bridge Replacement	13
Sanitary Sewer Lining	14
Street Repair	15
Replace 1999 Freightliner	16
Replace Cat Loader	17
Replace Mowers: 2016, 2-2018, and 2021	18
Replace Henderson Sander	19
Replace F750 Plow Trucks: 2-2009 and 2011	20
Replace Cat 140H Motor Grader	21
Replace 2010 Case Skid Loader	22
Property Acquisition	23
Criteria List and Scoring Matrix	24

CITY OF ROCK RAPIDS, IOWA  
FY 2027-2031 CAPITAL IMPROVEMENT PROGRAM  
ADMINISTRATIVE SUMMARY

## Objectives

The Capital Improvement Program (CIP) is a five-year plan to provide and maintain equipment and public facilities for the citizens and businesses of Rock Rapids, balanced against the availability of resources. The CIP is not a legal document or a commitment that obligates any current or future City Council to complete any of the projects contained therein. It rather provides an indication of the projects that might be completed, when they might be accomplished, and how they could be funded.

For the City Council and administrative staff, the CIP functions as tool that links development plans with available and projected financial resources. This involves prioritizing and scheduling projects, along with identifying specific financial resources for each project, to ensure that the necessary resources will be available for completion of those projects. The CIP clearly presents trade-offs that may occur in assigning priorities, and it facilitates financial and community planning, to incur debt only as needed and to adjust for changes in economic conditions.

For the general public, the CIP serves as a valuable information source. By identifying projects and timelines for the next five years, the CIP provides ongoing opportunity for comment and preparation, and it helps to prevent surprises. If someone has concerns, the CIP allows time for discussion, or if necessary, revision or change of plans. The CIP facilitates open government by making public the intentions of the City Council concerning capital investment and expenditure of public funds.

The CIP provides a long-term perspective that facilitates continuity and helps to prevent haphazard investment in capital projects that lack either adequate planning or public support. In addition, while City Councils and/or staff sometimes turn over, the CIP helps to bring incoming members up to date without having to start over. If a new member, or public citizen, inquires as to why a certain project is underway, the CIP provides documentation that financing and justification have been addressed.

Capital projects are different from operating budgets, as they often represent large financial commitments that may last several fiscal cycles. The CIP is prepared with the following elements:

- Identifying needs, utilizing comprehensive plans, strategic plans, goal-setting and public input;
- Determining the specific projects or equipment items for repair, maintenance, replacement or new acquisition / construction;
- Recognizing the revenue sources that need to be utilized to finance the planned projects;
- Projecting need for future debt issuance and the ability to plan for the issuance.

## Process

The CIP is a planning document that can be revised at any time. At a minimum, it is updated on an annual basis to ensure that the Plan reflects the most current proposed projects and projected financial resources. Projects that are completed are removed from the plan and new projects are added. All projects are reviewed for current budget estimates and timing to ensure continuing feasibility and affordability.

All projects are ranked according to the following scale:

Priority 1: Imperative (Must-do) – Projects that cannot reasonably postponed in order to avoid harmful or otherwise undesirable consequences.

- a) Corrects a condition dangerous to public health or safety, or
- b) Satisfies a legal obligation, or
- c) Alleviates an emergency services disruption or deficiency, or
- d) Prevents irreparable damage to a valuable public facility

Priority 2: Essential (Should-do) – Projects that address clearly demonstrated needs or objectives.

- a) Rehabilitates or replaces on obsolete public facility or attachment thereto, or
- b) Stimulates economic growth and private capital investment, or
- c) Reduces future operating and maintenance costs, or
- d) Leverages available state or federal funding

Priority 3: Important (Could-do) – Projects that benefit the community but may be delayed without detrimental effects to basic service.

- a) Provides a new or expanded level of service, or
- b) Promotes intergovernmental cooperation, or
- c) Reduces energy consumption, or
- d) Enhances cultural or natural resources

Priority 4: Desirable (Other year) – Desirable projects that are not included within the five-year program because of funding limitation. These projects will not show within this document, but are held in reserve for future consideration.

Priority 5: Ongoing – Projects that are of an ongoing nature, either purchased / performed annually or on a regular schedule.

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program  
Policy Guidelines

1. Time Frame - Capital Improvement Program (CIP) budget shall consist of five years of proposed projects. The first year of the CIP will be included in the adoption of the annual budget.
2. Items to be included in the CIP - Any item or capital project with an estimated useful life of five years or more and an estimated cost of \$25,000 or more.
3. Citizen Participation - Pursuant to Section 384.15(3) of the Code of Iowa, the City shall conduct a public hearing prior to the adoption of a Capital Improvement Program.
4. Consistency with General Plan - Prior to adoption of the annual budget, the City Planning and Zoning Commission shall review the CIP for conformance with the general plan for development of the City as a whole.
5. Operation and Maintenance Priorities - Expenditures should be concentrated on renovating and maintaining existing facilities to preserve prior community investment and where possible, to reduce maintenance and operating costs. In prioritizing projects among fiscal years, the highest priority should be given to projects which protect the health and safety of the citizens, maintain or improve the ability of the City to support economic activity, sustain the City's infrastructure and lead to an operating budget savings. Projects which have the highest probability of future construction cost increases or which reduce the City's potential liability should be considered first.
6. Unbudgeted Capital Improvement Projects - The City's policy maintains that no capital project should be presented to the Council which has not previously been programmed in the CIP. Exceptions to this policy include economic development projects, compliance issues or emergency projects that arise during the fiscal year.
7. Economic Development - Capital improvement projects shall be used to encourage economic development.
8. New Facilities - Facilities whose construction would result in new or substantially increased operating costs will be considered only when their necessity has been demonstrated and when operating cost estimates and plans for these operating costs have been developed.
9. Debt Capacity Reserve - The City strives to maintain general obligation bonding reserve of at least 25 percent of the constitutional capacity as stated in Article XI, Section 3 of the Constitution of the State of Iowa.
10. Debt Financing - The City will confine long-term borrowing to capital improvements or projects which cannot be financed from current revenues. Projects financed by issuing bonds will be paid back within a period not to exceed the expected useful life of the project.



City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

Schedule of Bonded Indebtedness and Debt Capacity								
Fiscal Year	Outstanding Debt Subject to Legal Debt Limit (1)					Debt Capacity (2)		
	Debt Activity During Fiscal Year				Applicable to Legal Limit	Total Capacity	75% Threshold	Available Capacity
	Beginning	Issued	Retired	Ending				
16	2,590,000	513,220	1,020,000	2,083,220	3,103,220	6,601,535	4,951,151	1,847,931
17	2,083,220	3,300,000	440,000	4,943,220	5,383,220	6,754,134	5,065,601	(317,620)
18	4,943,220	-	963,220	3,980,000	4,943,220	6,951,147	5,213,360	270,140
19	3,980,000	-	450,000	3,530,000	3,980,000	7,495,126	5,621,345	1,641,345
20	3,530,000	2,150,000	410,000	5,270,000	5,680,000	7,607,020	5,705,265	25,265
21	5,270,000	-	405,000	4,865,000	5,270,000	8,111,853	6,083,890	813,890
22	4,865,000	-	410,000	4,455,000	4,865,000	8,286,193	6,214,645	1,349,645
23	4,455,000	-	410,000	4,045,000	4,455,000	9,121,649	6,841,237	2,386,237
24	4,045,000	-	405,000	3,640,000	4,045,000	9,431,476	7,073,607	3,028,607
25	3,640,000	-	490,000	3,150,000	3,640,000	12,097,339	9,073,004	5,433,004
26	3,150,000	2,500,000	645,000	5,005,000	5,650,000	12,522,445	9,391,834	3,741,834
27 Est	5,005,000	-	650,000	4,355,000	5,005,000	12,772,894	9,579,670	4,574,670
28 Est	4,355,000	-	670,000	3,685,000	4,355,000	13,028,352	9,771,264	5,416,264
29Est	3,685,000	-	690,000	2,995,000	3,685,000	13,288,919	9,966,689	6,281,689
30Est	2,995,000	-	720,000	2,275,000	2,995,000	13,554,697	10,166,023	7,171,023
31Est	2,275,000	2,500,000	745,000	4,030,000	4,775,000	13,825,791	10,369,343	5,594,343

- (1) Debt applicable to legal limit represents principal outstanding as of the beginning of the fiscal year or issued during the fiscal year.
- (2) Debt capacity is limited to 5.00% of actual valuation, which is projected conservatively assuming 2.000% growth.

Historical 100% (Actual) Valuation Growth		
1/1/2020	165,723,851	2.149%
1/1/2021	182,432,987	10.083%
1/1/2022	188,629,519	3.397%
1/1/2023	241,946,775	28.266%
1/1/2024	250,448,895	3.514%
1/1/2025	292,504,635	16.792%
<b>Average</b>		<b>12.840%</b>

**CAPITAL PROJECTS BUDGET SUMMARY**

	<b>Projected FY-2027</b>	<b>Projected FY-2028</b>	<b>Projected FY-2029</b>	<b>Projected FY-2030</b>	<b>Projected FY-2031</b>
01 <b>Projects</b>					
02 <b>Beginning Balance</b>	\$ 2,500,000	\$ 1,810,000	\$ 693,000	\$ 18,000	\$ (47,000)
03 <b>Revenues</b>					
04 Gross Bond Proceeds	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
05 Deduct Costs of Issuance	-	-	-	-	(80,000)
06 Net Bond Proceeds	\$ -	\$ -	\$ -	\$ -	\$ 2,420,000
07 Utility Reimbursements	-	-	-	-	-
08 TIF	<b>100,000</b>	<b>280,000</b>	-	-	-
09 Interest from Bond	30,000	-	-	-	30,000
10 RUT Reserves	105,000	20,000	20,000	185,000	250,000
11 Park Reserves	5,000	5,000	5,000	-	15,000
12 Fire Dept. Reserves	150,000	182,000	-	-	-
13 Flood Reserves - ALT Project	-	-	-	-	-
14 Federal Grants (Bridges/Lift)	-	2,496,000	1,500,000	-	-
15 Federal Flood 75%	-	-	-	-	-
16 State Flood 10%	-	-	-	-	-
17 State Grant (East St. Bridge)	50,000	-	-	-	-
18 Prop Acq. HMPG/SC State 10%	662,947	-	-	-	-
19 Prop. Acq. HMPG/SC Federal 75%	5,186,500	-	-	-	-
20 Prop. Acq. HMPG CBDG 15%	780,023	-	-	-	-
21 Total Revenues	\$ 7,069,470	\$ 2,983,000	\$ 1,525,000	\$ 185,000	\$ 2,715,000
22 <b>Expenditures/Infrastructure</b>					
23 North 2nd Ave Bridge	200,000	1,200,000	-	-	-
24 Downtown Marshall St.	-	-	-	-	-
25 TIF Project	<b>100,000</b>	<b>280,000</b>	-	-	-
26 Sanitary Sewer Rehab	25,000	25,000	25,000	25,000	25,000
27 Boone St. Lift Station	150,000	1,470,000	-	-	-
28 Boone St. Bridge	-	400,000	2,100,000	-	-
29 South Bradley (New Housing Dvlp)	-	-	-	-	-
30 Sewer lining	-	250,000	-	-	-
31 Streets	<b>60,000</b>	40,000	40,000	40,000	60,000
32 Flood - Alternative Projects	-	-	-	-	-
33 Property Acquisition Buyout	6,629,470	-	-	-	-
34 <b>Equipment</b>					
35 1999 Freightliner	150,000	400,000	-	-	-
36 2016 Cat Loader	<b>200,000</b>	-	-	-	-
37 JD Mowers 2016, 2-2018, 2021	35,000	35,000	35,000	-	35,000
38 2010 Henderson Sander	25,000	-	-	-	-
39 Ford F750 Plow/Blade: 2009, 09, 11	185,000	-	-	185,000	185,000
40 1997 Cat Motor Grader	-	-	-	-	<b>250,000</b>
41 2010 Case Skid Loader	-	-	-	-	60,000
42	-	-	-	-	-
43 Total Expenditures	7,759,470	4,100,000	2,200,000	250,000	615,000
44 <b>Ending Balance</b>	\$ 1,810,000	\$ 693,000	\$ 18,000	\$ (47,000)	\$ 2,053,000
55 <b>Totals</b>					
56 Beginning Balance	\$ 2,500,000	\$ 1,810,000	\$ 693,000	\$ 18,000	\$ (47,000)
57 Revenues	7,069,470	2,983,000	1,525,000	185,000	2,715,000
58 Expenditures	(7,759,470)	(4,100,000)	(2,200,000)	(250,000)	(615,000)
59 Ending Balance	\$ 1,810,000	\$ 693,000	\$ 18,000	\$ (47,000)	\$ 2,053,000

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City of Rock Rapids, Iowa  
 FY 2027-2031 Capital Improvement Program  
 Financial Reconciliation - All Projects

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
<b>1 Sources of Funds</b>					
2 Series 2026 G.O. Bonds	690,000	1,117,000	675,000	65,000	-
3 Series 2031 G.O. Bonds	-	-	-	-	320,000
4 Utility Reimbursements	-	-	-	-	-
5 Special Assessments	-	-	-	-	-
6 TIF	100,000	280,000	-	-	-
7 Interest	30,000	-	-	-	30,000
8 Federal Grant - Bridge/lift	-	2,496,000	1,500,000	-	-
9 Federal Grant - Flood	-	-	-	-	-
10 State Grant - E. St. Bridge	50,000	-	-	-	-
11 State IDOT Grant	-	-	-	-	-
12 Prop. Acq. HMGP/SC State	662,947	-	-	-	-
13 Prop. Acq. HMGP/SC FED.	5,186,500	-	-	-	-
14 Prop. Acq. HMGP CBDG	780,023	-	-	-	-
<b>15 Subtotal - Capital Proj Fund</b>	<b>\$ 7,499,470</b>	<b>\$ 3,893,000</b>	<b>\$ 2,175,000</b>	<b>\$ 65,000</b>	<b>\$ 350,000</b>
16 General Fund Eqpt Reserve	-	-	-	-	-
17 Road Use Tax Eqpt Reserve	105,000	20,000	20,000	185,000	250,000
18 Park Reserve	5,000	5,000	5,000	-	15,000
19 Fire Reserve	150,000	182,000	-	-	-
<b>20 Total Sources of Funds</b>	<b>\$ 7,759,470</b>	<b>\$ 4,100,000</b>	<b>\$ 2,200,000</b>	<b>\$ 250,000</b>	<b>\$ 615,000</b>
<b>22 Uses of Funds</b>					
23 North 2nd Avenue Bridge	\$ 200,000	\$ 1,200,000	\$ -	\$ -	\$ -
24 TIF Project	100,000	280,000	-	-	-
25 Sanitary Sewer Rehab	25,000	25,000	25,000	25,000	25,000
26 Boone St. Lift Station	150,000	1,470,000	-	-	-
27 Boone St. Bridge	-	400,000	2,100,000	-	-
28 Sewer Lining	-	250,000	-	-	-
29 Street Projects	60,000	40,000	40,000	40,000	60,000
30 Property Acquisition	6,629,470	-	-	-	-
31	-	-	-	-	-
32 1999 Freightliner	150,000	400,000	-	-	-
33 2016 Loader	200,000	-	-	-	-
34 JD Mowers 16, 2-18, 21	35,000	35,000	35,000	-	35,000
35 2010 Henderson Sander	25,000	-	-	-	-
36 Ford F750 truck: 09, 09, 11	185,000	-	-	185,000	185,000
37 1997 Motor Grader	-	-	-	-	250,000
38 2010 Case Skid Loader	-	-	-	-	60,000
<b>39 Subtotal - Capital Proj Fund</b>	<b>\$ 7,759,470</b>	<b>\$ 4,100,000</b>	<b>\$ 2,200,000</b>	<b>\$ 250,000</b>	<b>\$ 615,000</b>
40	-	-	-	-	-
41	-	-	-	-	-
<b>42 Total Uses of Funds</b>	<b>\$ 7,759,470</b>	<b>\$ 4,100,000</b>	<b>\$ 2,200,000</b>	<b>\$ 250,000</b>	<b>\$ 615,000</b>

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City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** North 2nd Ave. Bridge Replacement **Total Cost:** \$1,400,000  
**Start Date:** May, 2027 **Priority:** 2d - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Series 2026 G.O. Bonds	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Grant	50,000	1,200,000	-	-	-
County Reimbursement	-	-	-	-	-
Total Revenues	\$ 200,000	\$ 1,200,000	\$ -	\$ -	\$ -
Construction	\$ 100,000	\$ 1,100,000	\$ -	\$ -	\$ -
Engineering/Legal/Admn	100,000	100,000	-	-	-
Total Expenditures	\$ 200,000	\$ 1,200,000	\$ -	\$ -	\$ -

**Description:** Replacement of existing North 2nd Ave. Bridge at the entrance of Island Park with new Continuous Concrete Slab Bridge.

**Justification:** Existing bridge was built in 1900 and is structurally deficient with estimated remaining life of two years and down graded from 10T to 3T.

**CIP Comments:** This project is funded in part by a federal grant up to \$1.2 million and is not assessable to abutting property owners.

**Effect on Operating Budget:** Positive effect on operating budget by eliminating the need for patching of asphalt surface.

**Relationship to Strategic Plan:** Consistent with specific goal of replacing asphalt with concrete.

**Scoring Matrix:**

Strategic Plan	2	Public Benefit	1	Econ Development	0
Mandates	2	Coordination	0	Feasibility	1
Services	1	Efficiency	0	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Carroll St. Intersection/Cul-De-Sac off Davis St. **Total Cost:** \$380,000  
**Start Date:** May, 2027 **Priority:** 2a - Essential **CIP Score:** 13

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
TIF	\$ -	\$ -	\$ -	\$ -	\$ -
	100,000	280,000	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Total Revenues	\$ 100,000	\$ 280,000	\$ -	\$ -	\$ -
Construction	\$ 50,000	\$ 280,000	\$ -	\$ -	\$ -
Engineering/Legal/Admn	50,000	-	-	-	-
Total Expenditures	\$ 100,000	\$ 280,000	\$ -	\$ -	\$ -

**Description:** Replace intersection at 4th and Carroll Street which includes sewer, water and paving and/or create new housing development in partnership with RRDC of off Davis Street.

**Justification:** Existing street and infrastructure is obsolete and deteriorated. There is a need of more residential lots.

**CIP Comments:** No Assesment to property owners

**Effect on Operating Budget:** Some positive effect on operating budget by eliminating the need for patching of asphalt surface or creation of new tax base when housing is constructed.

**Relationship to Strategic Plan:** Project is specified within the strategic plan and meets multiple goals.

**Scoring Matrix:**

Strategic Plan	4	Public Benefit	2	Econ Development	1
Mandates	0	Coordination	1	Feasibility	1
Services	1	Efficiency	1	Opportunity Cost	2
<b>TOTAL SCORE</b>					<b>13</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Sanitary Sewer Rehabilitation **Total Cost:** \$125,000  
**Start Date:** Annual **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Series 2026 G.O. Bonds	\$ -	\$ -	\$ 23,000	\$ 25,000	\$ -
Series 2031 G.O Bonds	\$ 25,000	\$ 25,000	\$ 2,000	\$ -	\$ -
Series 2031 G.O Bonds	-	-	-	-	25,000
Total Revenues	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Cleaning / Televising/Repair	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Engineering/Legal/Admn	-	-	-	-	-
Total Expenditures	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

**Description:** Project consists of cleaning and televising sanitary sewer mains in preparation for, and followed by, eventual relining project.

**Justification:** Purpose of project is employ a comparatively cost-effective alternative to complete replacement of dilapidated, but repairable, sewer mains.

**CIP Comments:** This project is performed at City cost and is not assessable to abutting property owners.

**Effect on Operating Budget:** Completed project would help to reduce costs for emergency work caused by infiltration of stormwater into sanitary sewer system.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	1	Econ Development	0
Mandates	0	Coordination	1	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
<b>TOTAL SCORE</b>					<b>8</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Boone Street Lift Station **Total Cost:** \$1,620,000  
**Start Date:** May 1, 2027 **Priority:** 2a - Essential **CIP Score:** 9

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
RRDC	\$ -	\$ 24,000	\$ -	\$ -	\$ -
Series 2026 G.O. Bonds	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -
Grant	\$ -	\$ 1,296,000	\$ -	\$ -	\$ -
Total Revenues	\$ 150,000	\$ 1,470,000	\$ -	\$ -	\$ -
Construction	\$ 100,000	\$ 1,370,000	\$ -	\$ -	\$ -
Engineering/Legal/Admn	50,000	100,000	-	-	-
Total Expenditures	\$ 150,000	\$ 1,470,000	\$ -	\$ -	\$ -

**Description:** Project consists of constructing a new lift station, adding 8" sewer line that would connect into N. Second Ave., and additional utility piping for future development.

**Justification:** Purpose of project is to add capacity to the sewer system that would allow the Hairpin 2nd Addition as well as future development to have full utilities and sell lots to generate new taxation .

**CIP Comments:** This project is performed at City cost and is not assessable to abutting property owners.

**Effect on Operating Budget:** Completed project would provide opportunity for new commercial structures to be constucted and create additional revenue.

**Relationship to Strategic Plan:** Consistent with land use plan to develop new commercial subdivision.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	1	Econ Development	1	
Mandates	0	Coordination	1	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	1	
					<b>TOTAL SCORE</b>	<b>9</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Boone Street Bridge Replacement **Total Cost:** \$2,500,000  
**Start Date:** April, 2028 **Priority:** 2d - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Series 2026 G.O. Bonds	\$ -	\$ 400,000	\$ 600,000	\$ -	\$ -
County Reimbursements	-	-	-	-	-
Grant	-	-	1,500,000	-	-
Utility Reimbursement	-	-	-	-	-
Total Revenues	\$ -	\$ 400,000	\$ 2,100,000	\$ -	\$ -
Construction	\$ -	\$ 150,000	\$ 2,000,000	\$ -	\$ -
Engineering/Legal/Admn	-	250,000	100,000	-	-
Total Expenditures	\$ -	\$ 400,000	\$ 2,100,000	\$ -	\$ -

**Description:** Replacement of existing East Street Bridge over Moon Creek with new Continuous Concrete Slab Bridge.

**Justification:** Existing bridge was built in 1958 and is structurally deficient with estimated remaining life of five years.

**CIP Comments:** This project is funded in part by a federal grant of \$1.5 million.

**Effect on Operating Budget:** Positive effect on operating budget by eliminating the need for patching of asphalt surface.

**Relationship to Strategic Plan:** Consistent with specific goal of replacing asphalt with concrete.

**Scoring Matrix:**

Strategic Plan	2	Public Benefit	1	Econ Development	0
Mandates	2	Coordination	0	Feasibility	1
Services	1	Efficiency	0	Opportunity Cost	1
<b>TOTAL SCORE</b>					<b>8</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Sanitary Sewer Lining **Total Cost:** \$250,000  
**Start Date:** July 1, 2027 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Series 2026 G.O. Bonds	\$ -	\$ 250,000	\$ -	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ 250,000	\$ -	\$ -	\$ -
Lining	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Engineering/Legal/Admn	-	50,000	-	-	-
Total Expenditures	\$ -	\$ 250,000	\$ -	\$ -	\$ -

**Description:** Project consists of relining of aged sanitary sewer lines.

**Justification:** Purpose of project is to line existing sewer lines to repair damaged, cracked or aging pipes without requiring extensive excavation which restores structural integrity, preventing root intrusion, increasing flow rates, and extending lifespan.

**CIP Comments:** This project is performed at City cost and is not assessable to abutting property owners.

**Effect on Operating Budget:** Completed project would help to reduce costs for emergency work caused by infiltration of stormwater into sanitary sewer system.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	1	Econ Development	0
Mandates	0	Coordination	1	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
<b>TOTAL SCORE</b>					<b>8</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Street Repair **Total Cost:** \$240,000  
**Start Date:** Annual **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Interest	\$ 30,000	\$ -	\$ -	\$ -	\$ -
Series 2026 G.O. Bonds	\$ 30,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -
Series 2031 G.O. Bonds	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total Revenues	\$ 60,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 60,000
Unknown Repair/slurry	\$ 60,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 60,000
Engineering/Legal/Admn	-	-	-	-	-
Total Expenditures	\$ 60,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 60,000

**Description:** Project consists of repairing streets as needed frost boils, cracking, pot hole repairs, and slurry coat. Some instances may require engineering.

**Justification:** Purpose of project is employ a comparatively cost-effective alternative to complete replacement of dilapidated, but repairable, sewer street.

**CIP Comments:** This project is performed at City cost and is not assessable to abutting property owners and is covered by G.O. Bonds.

**Effect on Operating Budget:** Completed project would help to reduce costs for emergency work.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	1	Econ Development	0	
Mandates	0	Coordination	1	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	1	
					<b>TOTAL SCORE</b>	<b>8</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Replace 1999 Freightliner **Total Cost:** \$550,000

**Start Date:** July, 2027 **Priority:** 1c - Imperative **CIP Score:** 9

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Series 2026 G.O. Bonds	\$ -	\$ 218,000	\$ -	\$ -	\$ -
FD Reserves	150,000	182,000	-	-	-
Donation	-	-	-	-	-
	-	-	-	-	-
Total Revenues	\$ 150,000	\$ 400,000	\$ -	\$ -	\$ -
Purchase of Equipment	\$ 150,000	\$ 400,000	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Total Expenditures	\$ 150,000	\$ 400,000	\$ -	\$ -	\$ -

**Description:** Replace 1999 Freightliner Pumper/Tanker Fire Truck.

**Justification:** Equipment to be replaced is 28 years old; Newer equipment is more dependable with updated technology; Needed for emergency fire protection.

**CIP Comments:** Purchase of this item is covered by General Fund Fire Department Reserves.

**Effect on Operating Budget:** Minimal decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	2
<b>TOTAL SCORE</b>					<b>9</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Replace Cat 926M Wheel Loader **Total Cost:** \$200,000  
**Start Date:** July, 2026 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
General Fund Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Series 2026 G.O. Bonds	-	200,000	-	-	-
Total Revenues	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Purchase of Equipment	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ 200,000	\$ -	\$ -	\$ -

**Description:** Replace 2016 Cat 926M Wheel Loader.

**Justification:** Equipment to be replaced is 10 years old and requires increasingly frequent repairs. Is used year around for snow removal, tree dump maintenance, loading gravel, and other miscellaneous jobs.

**CIP Comments:** Purchase of this item is covered by G.O Bonds.

**Effect on Operating Budget:** Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Replace Front Mount Mower **Total Cost:** \$140,000  
**Start Date:** July, 2027 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Park Reserve	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ 15,000
Road Use Tax Eqpt Reserve	20,000	20,000	20,000	-	15,000
Series 2026 G.O. Bonds	10,000	10,000	10,000	-	-
Series 2031 G.O. Bonds	-	-	-	-	5,000
Total Revenues	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Purchase of Equipment	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
	-	-	-	-	-
	-	-	-	-	-
Total Expenditures	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	\$ 35,000

**Description:** Replace 2016 JD 1570 Front Mount Mower, 2 - 2018 mowers, and 1 - 2011 mower.

**Justification:** Equipment to be replaced is 10 years old and requires increasingly frequent repairs; Needed for maintaining City's large quantity of open / green space.

**CIP Comments:** Purchase of this item is covered by annual transfer from operating funds into park reserve fund and G.O. Bonds.

**Effect on Operating Budget:** Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Henderson Sander **Total Cost:** \$25,000  
**Start Date:** July, 2027 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
General Fund Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Road Use Tax Eqpt Reserve	12,500	-	-	-	-
Series 2026 G.O. Bonds	12,500	-	-	-	-
Total Revenues	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Purchase of Equipment	\$ 25,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Total Expenditures	\$ 25,000	\$ -	\$ -	\$ -	\$ -

**Description:** Replace 2010 Henderson sander.

**Justification:** Equipment to be replaced is 17 years old and requires increasingly frequent repairs and the bottom rusting out. Needed to keep roads safe during slick conditions.

**CIP Comments:** Purchase of this item is covered by annual transfer from operating funds into road use tax equipment reserve fund.

**Effect on Operating Budget:** Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** New Truck with Hoist and Snowplow **Total Cost:** \$450,000  
**Start Date:** July, 2027 **Priority:** 1a - Imperative **CIP Score:** 9

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
General Fund Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Road Use Tax Eqpt Reserve	92,500	-	-	92,500	92,500
Series 2026 G.O. Bonds	92,500	-	-	92,500	
Series 2031 G.O. Bonds	-	-	-	-	92,500
Total Revenues	\$ 185,000	\$ -	\$ -	\$ 185,000	\$ 185,000
Purchase of Equipment	\$ 185,000	\$ -	\$ -	\$ 185,000	\$ 185,000
	-	-	-	-	-
Total Expenditures	\$ 185,000	\$ -	\$ -	\$ 185,000	\$ 185,000

**Description:** Replace 2009, 2009, and 2011 Truck with Hoist and Snowplow.

**Justification:** Equipment to be replaced is 20 years old and requires increasingly frequent repairs; Needed for emergency as well as routine snow removal operations.

**CIP Comments:** Purchase of this item is covered by annual transfer from operating funds into equipment reserve fund.

**Effect on Operating Budget:** Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0	
Mandates	0	Coordination	0	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	2	
					<b>TOTAL SCORE</b>	<b>9</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Replace Cat 140H Motor Grader **Total Cost:** \$250,000  
**Start Date:** July, 2030 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
RUT Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Series 2031 G.O. Bonds	-	-	-	-	125,000
	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Purchase of Equipment	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	-	-	-	-	-
	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 250,000

**Description:** Replace 1997 Cat 140H Motor Grader.

**Justification:** Equipment to be replaced is 33 years old and requires increasingly frequent repairs. Is used year around for snow removal, trail prep, alleys, and other miscellaneous jobs.

**CIP Comments:** Purchase of this item is covered by G.O Bonds.

**Effect on Operating Budget:** Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0
Mandates	0	Coordination	0	Feasibility	2
Services	1	Efficiency	1	Opportunity Cost	1
TOTAL SCORE					8

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Replace Case Skid Loader **Total Cost:** \$60,000  
**Start Date:** July, 2030 **Priority:** 2a - Essential **CIP Score:** 8

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
RUT Eqpt Reserve	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Series 2031 G.O. Bonds	-	-	-	-	30,000
	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Purchase of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -

**Description:** Replace 2010 Case Skid Loader.

**Justification:** Equipment to be replaced is 21 years old and requires increasingly frequent repairs. Is used year around for snow removal, trail prep, alleys, and other miscellaneous jobs.

**CIP Comments:** Purchase of this item is covered by G.O Bonds and RUT reserves.

**Effect on Operating Budget:** Some decrease in operating costs due to reduction in maintenance and repair needed for newer equipment.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	1	Public Benefit	2	Econ Development	0	
Mandates	0	Coordination	0	Feasibility	2	
Services	1	Efficiency	1	Opportunity Cost	1	
					<b>TOTAL SCORE</b>	<b>8</b>

City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program

**Project Name:** Property Acquisition **Total Cost:** \$6,629,470  
**Start Date:** July 1, 2026 **Priority:** 2a - Essential **CIP Score:** 7

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
CDBG	\$ 780,023	\$ -	\$ -	\$ -	\$ -
State funding	\$ 662,947	\$ -	\$ -	\$ -	\$ -
Federal Funding	5,186,500	-	-	-	-
Total Revenues	\$ 6,629,470	\$ -	\$ -	\$ -	\$ -
Property Acquisition	\$ 6,629,470	\$ -	\$ -	\$ -	\$ -
Engineering/Legal/Admn	-	-	-	-	-
Total Expenditures	\$ 6,629,470	\$ -	\$ -	\$ -	\$ -

**Description:** Project consists of demolishing of properties affected by the flood waters in 2024.

**Justification:** Purpose of project is to remove housing and commercial buildings due to reoccurring of flooding.

**CIP Comments:** This project is performed at City cost and is not assessable to abutting property owners.

**Effect on Operating Budget:** CDBG will cover cost the city 15% of the total scope of the project.

**Relationship to Strategic Plan:** Consistent but not specifically identified.

**Scoring Matrix:**

Strategic Plan	0	Public Benefit	1	Econ Development	1
Mandates	0	Coordination	1	Feasibility	1
Services	1	Efficiency	1	Opportunity Cost	1
<b>TOTAL SCORE</b>					<b>7</b>

**City of Rock Rapids, Iowa  
FY 2027-2031 Capital Improvement Program  
Criteria List and Scoring Matrix**

Criteria	Scores			
	0	1	2	4
<b>Consistency with Strategic Plan</b>	Project is inconsistent with City's strategic and comprehensive plan	Project is consistent with the City's strategic plan and comprehensive plan but not specifically identified	Project is consistent with the City's strategic plan and comprehensive plan meeting at least one specific goal	Project is specified within the comprehensive plan and/or the strategic plan of the City meeting multiple goals
<b>Health/Safety/ Legal Mandates or Contractual Obligations</b>	Project is not mandated	Project would indirectly address anticipated mandates, other requirements or agreements	Project would address anticipated mandates, other legal requirements, or interlocal agreements	Project required by federal, state or local mandates, grants, court orders and judgements; required as part of interlocal agreement
<b>Maintains or Improves Services</b>	Project not related to maintaining an existing standard of service	Project would maintain existing standard of service	Project would address deficiencies or problems with existing services; would establish new service	
<b>Public Benefit/ Demand</b>	Project would benefit a small percentage of citizens/ particular neighborhood/area - No public support	Project would benefit a large percentage of citizens/many neighborhoods/areas - Is needed but lacks strong public support	Project would benefit all of the citizens/neighborhoods/areas - Has strong public support	
<b>Coordination with Other Projects</b>	Project does not coordinate with other projects in the CIP or those underway	Project linked to other projects in the CIP already underway but not essential to their completion	Project is essential to the success of other projects identified in CIP or already underway	
<b>Efficiency of Service or Impact on Operating Budget</b>	Project would have no impact on the efficiency of services	Project would result in savings by eliminating obsolete or inefficient facilities	Project would result in significant savings by increasing the efficiency of the performance of a service or reducing the ongoing cost of a service or facility	
<b>Economic Development</b>	Project would have no impact on capital investment, the tax base, valuation, or job opportunities	Project would likely stimulate future investment in capital but cannot identify specific investment currently	Project would directly result in capital investment, increased tax base, increased valuation, or improved job opportunities	Project would have substantial impact or be an approved development agreement
<b>Feasibility of Project</b>	Project is unable to proceed due to obstacles (land acquisition, easements, approval requirements)	Minor obstacles exist, project is not entirely ready to proceed	Project is entirely ready to proceed, no obstacles (land acquisitions or easements, approvals required, etc) exist	
<b>Opportunity Cost</b>	If deferred, the increase in project costs would be less than the rate of inflation	If deferred, the increase in project costs would be equal to the rate of inflation	If deferred, the increase in project costs would be greater than the rate of inflation	